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## Madera Utilities, Inc.

Application for approval of adjusted schedule of rates and charges for wastewater services

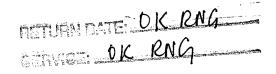
Docket No. 2003-368-S





Direct Testimony Steve W. Gunter Audit Department

Public Service Commission of South Carolina



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2		TESTIMONY OF STEVE W. GUNTER
3		FOR
4		THE PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA
5		DOCKET NO. 2003-368-S
6		IN RE: Madera Utilities, Inc.
7		
8	Q.	PLEASE STATE FOR THE RECORD YOUR NAME, BUSINESS ADDRESS
9		AND POSITION WITH THE PUBLIC SERVICE COMMISSION OF SOUTH
10		CAROLINA.
11	A.	My name is Steve W. Gunter. My business address is 101
12		Executive Center Drive, Columbia, South Carolina. I am
13		employed by the Public Service Commission of South
14		Carolina as an Auditor.
15	Q.	PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND YOUR
16		EXPERIENCE.
17	Α.	I received a B.A. Degree in Interdisciplinary Studies
18		with a major in Accounting from the University of South
19		Carolina in 1980. I am a Certified Public Accountant,
20		certified in the State of South Carolina. I have 21
21		years of experience in the auditing profession. Twenty
22		of those years have involved the ratemaking process.

- 1 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY INVOLVING MADERA
- 2 UTILITIES, INC.?
- 3 A. The purpose of my testimony is to set forth in summary
- 4 form Staff's findings and recommendations resulting from
- our examination concerning the above docket. These
- 6 findings and recommendations are set forth in the
- 7 exhibits of the Audit Department.
- 8 Q. I SHOW YOU THIS REPORT WITH ITS ATTACHED EXHIBITS,
- 9 ENTITLED "REPORT OF THE AUDIT DEPARTMENT, THE PUBLIC
- 10 SERVICE COMMISSION OF SOUTH CAROLINA, "DOCKET NO. 2003-
- 11 368-S, Madera Utilities, Inc.". DID YOU AND THE AUDIT
- 12 STAFF PREPARE THIS DOCUMENT?
- 13 A. Yes, the report was prepared by me and other members of
- 14 the Audit Department Staff.
- 15 Q. (MARK FOR IDENTIFICATION). WOULD YOU PLEASE SUMMARIZE
- 16 THE CONTENTS OF THIS REPORT?
- 17 A. As outlined in the report's index, pages 1 through 3
- 18 contain the Staff's analysis of the report, with the
- 19 remaining pages 4 through 18 containing the Audit
- 20 Staff's supporting exhibits. The major part of my
- 21 testimony will refer to Audit Exhibits A and B entitled
- 22 "Operating Experience and Operating Margin". Such

- 1 exhibits, as do all of the Audit Staff's exhibits,
- 2 utilize a test year ending December 31, 2002.
- 3 Q. DO YOU HAVE ANY FURTHER EXPLANATION OF AUDIT EXHIBITS
- 4 A and B?
- 5 A. Yes, the Audit Staff has prepared these exhibits in
- 6 compliance with the Commission's standard procedures as
- 7 to calculating income and operating margin for
- 8 wastewater companies. A brief description of Audit
- 9 Exhibits A and B is as follows:
- 10 Column (1): Represents the Company's per book
- operations for the test year ended December 31, 2002 as
- 12 filed by the Company in its application for the
- 13 requested rate increase. These numbers were verified by
- 14 the Staff as part of our review of the Company's books
- 15 and records.
- 16 Column (2): The Staff's Accounting and Pro Forma
- 17 Adjustments are detailed in this column. These
- 18 adjustments were made by the Audit Staff in order to
- 19 correct or normalize the Company's per book operations
- 20 and are detailed separately in Audit Exhibits A-1 and
- 21 B-1, respectively.
- 22 Column (3): The Staff's computation of the
- 23 Company's normalized test year prior to the effect of

- 1 the proposed increase is detailed in this column of
- 2 Audit Exhibits A and B.
- 3 Column (4): The Staff's adjustments for the
- 4 proposed increase as furnished by the Utilities
- 5 Department and all related tax and expense adjustments
- 6 that are associated with the proposed increase are
- 7 detailed in this column.
- 8 Column (5): The Staff's computation of the
- 9 Company's normalized test year after the effect of
- 10 accounting and pro forma adjustments and the effect of
- 11 the proposed increase and the associated tax and expense
- 12 adjustments are detailed in this column.
- 13 Q. YOUR REPORT INCLUDES TWO OPERATING EXPERIENCE AND
- 14 OPERATING MARGIN EXHIBITS. IS THIS DIFFERENT THAN THE
- 15 NORMAL STAFF REPORT?
- 16 A. Yes, it is different.
- 17 Q. WHY HAS THE STAFF CHOSEN TO SHOW TWO OPERATING
- 18 EXPERIENCE AND OPERATING MARGIN EXHIBITS?
- 19 A. This rate request is not similar to most rate requests
- 20 that come before this Commission. The Company has
- 21 requested the Commission grant rate relief based on a
- 22 set of circumstances that has not actually taken place.
- 23 As a result, the Staff was of the opinion that two

- 1 exhibits would be required to present the data. First,
- 2 the Commission Staff used historical data and adjusts
- 3 this data for any known and measurable changes. Next the
- 4 Commission Staff adjusts the data as if the set of
- 5 circumstances has taken place.
- 6 Q. PLEASE ELABORATE ON THE POSSIBLE CIRCUMSTANCES.
- 7 A. According to the Application, DHEC has mandated in
- 8 Administrative Order 01-214-W dated September 27, 2001,
- 9 and confirmed by an Administrative Law Judge under
- 10 Docket No. 01-ALJ-07-0468-CC that the Company eliminate
- 11 its discharge into Eighteen Mile Creek in Pickens
- 12 County, South Carolina and that the wastewater be
- 13 diverted to the wastewater treatment facilities of
- 14 Pickens County or the City of Clemson. The Company, due
- 15 to the exorbitant cost of connecting to the County of
- 16 Pickens, is not seriously considering this option.
- 17 Audit Exhibit A of my report is based on known and
- 18 measurable changes to test year operations and shows the
- 19 operating experience and operating margin under current
- 20 conditions since none of the above changes have taken
- 21 place and currently it is not known when or if they will
- 22 occur. Under this assumption there would be no
- expenditures to connect to the City of Clemson.

1	Audit Exhibit B shows the Company's proposal to
2	interconnect with the City of Clemson, S.C. As a result,
3	the waste would be transported by the Company through
4	the use of a lift station to the City where the waste
5	would then be treated. This exhibit includes projected
6	expenses for a proposed interconnection with the City of
7	Clemson, S.C., per an engineering report prepared by the
8	Engineering firm of B.P. Barber & Associates, Inc. It
9	should be noted that none of these expenses have been
10	incurred and Staff is including Audit Exhibit B as
11	information only for the Commission's consideration.
12	This scenario is similar to the record in J.C. Cox
13	Utilities' last rate case before the Commission in
14	Docket #2003-277-S.
15	Under this proposal, the Company would retire its
16	existing lagoon, build a lift station and make needed
17	repairs to the existing sewer lines at a cost of
18	approximately \$298,000. This interconnection would also
19	affect operating and maintenance and general and
20	administrative expenses.
21	The addition of the lift station and upgrades to the
22	Company's plant in service would be the result of a DHEC
23	administrative order and would increase the Company's

- 1 depreciation expense and interest expense for purposes
- of computing income tax expense and operating margin.
- 3 Q. DOES THAT CONCLUDE YOUR COMMENTS CONCERNING THE NEED
- 4 FOR TWO DIFFERENT OPERATING EXPERIENCE AND OPERATING
- 5 MARGIN EXHIBITS?
- 6 A. Yes, it does.
- 7 Q. WHY HAS THE STAFF PROVIDED TESTIMONY REGARDING THESE
- 8 PROPOSALS?
- 9 A. Staff's position in this matter relates to the
- 10 uncertainty as to the future of this system. At present
- 11 there is no evidence that the City of Clemson is willing
- 12 to allow the Company to connect to its sewer system. No
- 13 credible evidence has been brought forth to indicate
- 14 that any action is going to take place regarding the
- interconnection with the City of Clemson and the total
- 16 actual cost associated with this proposal.
- 17 Q. WOULD YOU PLEASE ELABORATE ON THE CALCULATIONS IN
- 18 AUDIT EXHIBIT A?
- 19 A. As shown in Column (1), per book operations were used
- 20 by Staff to compute "Net Income For Return" of \$46. This
- 21 was based on Operating Revenue of \$22,160 less Operating
- 22 Expenses of \$22,114.

1	In Column (2), the Staff's Accounting and Pro Forma
2	adjustments are presented. These adjustments are shown
3	in more detail in Audit Exhibit A-1.
4	Column (3) presents per book operations as adjusted
5	by the Staff. After such adjustments, the Staff computed
6	a "Net Loss For Return" of \$(6,711). This was the result
7	of Operating Revenues of \$23,730 less Operating Expenses
8	of \$30,441. By using the "Net Loss For Return" as
9	adjusted, the Staff computed a negative operating margin
10	of (28.28)%.
11	Column (4) presents the Staff's adjustments
12	resulting from the proposed increase with the Service
13	Revenue portion of this adjustment being supplied by the
14	Utilities Department. These adjustments are also
15	detailed in Audit Exhibit A-1.
16	Column (5) presents per book operations as adjusted
17	to normalize the test year and after the proposed
18	increase is added to revenue. As a result "Net Income
19	For Return" of \$54,744 was computed by the Staff. Such
20	income was based on Operating Revenue of \$100,886 less
21	Operating Expenses of \$46,142. By using the resulting
22	"Net Income For Return" of \$54,744 the Staff computed an
23	operating margin of 54.26%.

## Q. WOULD YOU PLEASE ELABORATE ON THE CALCULATIONS IN

2 AUDIT EXHIBIT B?

- 3 A. As shown in column (1), per book operations were used
- 4 by Staff to compute a "Net Income For Return" of \$46.
- 5 This was based on Operating Revenue of \$22,160 less
- 6 Operating Expenses of \$22,114. By using the resulting
- 7 "Net Income For Return" of \$46 the Staff computed an
- 8 operating margin of 0.21%.
- 9 In Column (2), the Staff's Accounting and Pro Forma
- 10 adjustments are presented. These adjustments are shown
- in more detail in Audit Exhibit B-1.
- 12 Column (3) presents per book operations, as adjusted
- by the Staff. After such adjustments, the Staff computed
- 14 a "Net Loss For Return" of \$(10,294). This was the
- 15 result of Operating Revenues of \$23,730 less Operating
- 16 Expenses of \$34,024. By using the "Net Loss For Return"
- as adjusted and the adjusted interest expense of \$8,569,
- 18 the Staff computed a negative operating margin of
- 19 (79.49)%.
- 20 Column (4) presents the Staff's adjustments
- 21 resulting from the proposed increase with the Service
- Revenue portion of this adjustment being supplied by the

- 1 Utilities Department. These adjustments are also
- 2 detailed in Audit Exhibit B-1.
- 3 Column (5) presents per book operations as adjusted
- 4 to normalize the test year and after the proposed
- 5 increase is added to revenue. As a result, "Net Income
- 6 For Return" of \$54,655 was computed by the Staff. Such
- 7 income was based on Operating Revenue of \$100,886 less
- 8 Operating Expenses of \$46,231. By using the resulting
- 9 "Net Income For Return" of \$54,655 and the adjusted
- 10 interest expense of \$8,569 the Staff computed an
- operating margin of 45.68%.
- 12 Q. WOULD YOU PLEASE BRIEFLY DESCRIBE THE OTHER AUDIT
- 13 EXHIBITS IN STAFF'S REPORT?
- 14 A. Audit Exhibits A-1 and B-1 present the details of the
- 15 adjustments to correct or normalize the test year, with
- 16 Audit Exhibits A-2 and B-2 presenting the Company's
- 17 customer growth computation. Audit Exhibit A-3 presents
- 18 the Company's Income Statement and Audit Exhibit A-4 is
- a presentation of the Balance Sheet.
- 20 Q. WHICH ADJUSTMENTS ON AUDIT EXHIBITS A-1 and B-1 IN YOUR
- 21 REPORT ARE THE RESPONSIBILITY OF THE AUDIT DEPARTMENT?
- 22 A. The adjustments marked with an (A) are the
- 23 responsibility of the Audit Department witness and the

- 1 adjustments marked with a (U) are the responsibility of
- 2 the Utilities Department witness. The adjustments that
- 3 contain both an (A) and a (U) denote responsibility of
- 4 both departments.
- 5 Q. WOULD YOU PLEASE EXPLAIN STAFF'S PROPOSED ADJUSTMENTS
- 6 AS SHOWN IN AUDIT EXHIBIT A-1?
- 7 A. The Staff proposed eight accounting and proforma
- 8 adjustments and one adjustment for the proposed
- 9 increase. Adjustment No. 1 was made by the Utilities
- 10 Department to annualize revenues based on year-end
- 11 customers with the Audit Staff computing a \$13 effect
- on gross receipts taxes. Adjustment No. 2 was proposed
- 13 by the Company to increase operating and maintenance
- 14 expenses based on estimated increases in operating and
- 15 maintenance expense. The estimates were based on a
- 16 trend analysis performed by the Company using the
- 17 assumption that the upgrade and lift station will not
- 18 be approved. The Staff did not agree with the
- 19 adjustment because at the time of my report this
- 20 adjustment was not based on known and measurable
- 21 increases to operating and maintenance expense.
- 22 Adjustment No. 3 was proposed by both the Staff and
- 23 Company to recognize rate case expenses. Staff's

adjustment amortizes actual rate case expenses of
\$11,000 over 5 years while the Company's adjustment is
based on estimated expenses and the expensing of this
total in the test year. The Company's last rate case
occurred approximately 14 years ago. In Staff's
opinion, 14 years is an unreasonable time period to use
for amortizing rate case expenses. The use of a 5 year
amortization period appears to Staff to be both fair
and reasonable to the Company and ratepayers. Such a
time period would spread the cost in an equitable
manner to all parties involved in the case.
Adjustment No. 4 was made by the Company to record the
yearly payments of principal and interest on borrowed
funds the Company says are needed to upgrade an aging
system and to build a lift station to tie into the City
of Clemson. Staff made no adjustment based on the fact
that these funds have not been obtained as of the date
of our report and, regardless, would not be allowable
as an operating expense. If the loan amount was known,
Staff would only include the annualized interest in the
computation of income taxes and the operating margin
using the interest synchronization method.
Additionally, the Staff would allow depreciation

expense on any plant items bought with such borrowed
funds. Adjustment No. 5 was made by the Company to
include unpaid attorney's fees incurred prior to the
test year. The Staff did not accept this adjustment
because the fees were for a lawsuit that was not
related to the test year and possibly could be
nonrecurring. Adjustment No. 6 was made by the Staff
and the Company to recognize an increase in the monthly
customer service fee charged by the City of Clemson
from \$1.00 per customer per month to \$5.50 per customer
per month for servicing the billing, collection and
administration of the individual customer accounts and
for sending the aggregate sewage flow data to the
county. Staff's and Company's adjustments differ due to
staff's use of a revised year-end customer count.
Adjustment No. 7 was made by the Company to increase
General and Administrative expenses for management fees
accrued for past years but not yet paid due to the lack
of funds. The Staff did not adjust current year
expenses for management fees incurred in prior years
because it would be a prior period expense and
therefore not related to the test year. Adjustment No.
8 is proposed by the Company to record management fees

1 accrued but not paid in the current year due to the 2 lack of funds. Staff has been unable to verify the 3 duties performed in support of the management fee and 4 therefore did not propose an adjustment. It is the 5 responsibility of management to provide any and all 6 evidence to support an adjustment and at the time of my 7 report no such evidence had been provided to support 8 the Company's proposal for a management fee. However, 9 if such evidence is testified to by the Company's 10 witness and the Commission approves such an adjustment 11 being allowable, the Staff would agree with the 12 Commission's decision. Adjustment No. 9 is proposed by 13 the Staff and Company for the effects of the proposed 14 increase as computed by the Commission's Utilities 15 Department. Staff's adjustment also proposes to adjust 16 gross receipts tax and income taxes for the effects of 17 the proposed increase.

## 18 Q. WOULD YOU PLEASE EXPLAIN STAFF'S PROPOSED ADJUSTMENTS

## 19 AS SHOWN IN AUDIT EXHIBIT B-1?

20 The Staff proposed nine accounting and proforma 21 adjustments and one adjustment for the proposed 22 increase. I will discuss the adjustments that differ 23 from Exhibit A-1 only. Adjustment No. 3 was made by

Staff to reduce operating and maintenance expenses which
will be eliminated with the installation of a lift
station and connection to the City of Clemson. A list of
expenses that will be eliminated was furnished to the
audit staff by the Utilities Department and include the
wages of the operator, chemical expense and lab costs.
Adjustment No. 5 was made by both the Staff and the
Company to record the effects of borrowing the needed
funds to upgrade an aging system and to build a lift
station to interconnect with the City of Clemson.
The Company's adjustment included the yearly payments of
principal and interest on borrowed funds the Company
says are needed to upgrade the system and to build a
lift station to tie into the City of Clemson. Staff's
adjustment is based on preliminary construction cost
estimates submitted by the engineering firm of B.P.
Barber & Associates, Inc. for the City of Clemson, dated
December, 2002, less the contingency fee of \$16,000,
which Staff does not recognize for ratemaking purposes.
The contingency fee was included to cover unidentified
expenses at the time of the agreement. Staff amortized
the projected portion of the construction cost assigned
to the lift station totaling \$118,000 over 15 years and

- 1 the remaining \$180,000 for projected repair costs over
- 2 40 years. The Utilities Department supplied the
- 3 amortization rates.
- 4 Q. WOULD YOU PLEASE EXPLAIN THE STAFF'S CUSTOMER GROWTH
- 5 EXHIBITS A-2 and B-2?
- 6 A. Yes. The Staff computed a customer growth factor of
- 7 0.89% for both Exhibit A-2 and Exhibit B-2. Staff.
- 8 however, used year-end customers and the present flat
- 9 rate of \$17.50 to annualize revenues, in lieu of using
- 10 the customer growth factor.
- 11 Q. DO YOU HAVE ANY RECOMMENDATIONS CONCERNING THE
- 12 COMPANY'S RECORD KEEPING PRACTICES?
- 13 A. Staff noted that the Company was not keeping its books
- in accordance with the NARUC chart of accounts. It is
- 15 Staff's recommendation that the Company begin recording
- 16 its revenues, expenses and other transactions using the
- 17 NARUC chart of accounts for water and wastewater
- 18 companies.
- 19 Q. DOES THIS CONCLUDE YOUR TESTIMONY?
- 20 A. Yes, it does.